



LICENCE TO OPERATE DEBT COLLECTION BUSINESS

This licence is granted pursuant to Section 8 of the Debt Collection Act to the Licensee named below.

Licencee	ACRA Registration No. of Entity
ASPIRE DEBT SPECIALIST PTE. LTD.	202404587Z

The licensee is hereby licensed to carry on a business for Debt Collection as described below:

Date of Commencement of Licence	Date of Expiry of Licence
01/05/2024	30/04/2027

This licence is issued subject to the provisions of the Debt Collection Act, regulations made thereunder, and all licensing conditions imposed (*if any*).

<i>Licensing Conditions</i>	Refer to Annex A (<i>if applicable</i>)
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01/05/2024

Licensing Officer
Police Licensing and Regulatory Department

Date of Issue

Issuing Authority

This is a computer-generated licence. A signature is not required.

Licence No.: **L/DCA/2024/000134**
Date of Expiry of Licence: **30/04/2027**

Annex A

Licence Condition(s)
Nil